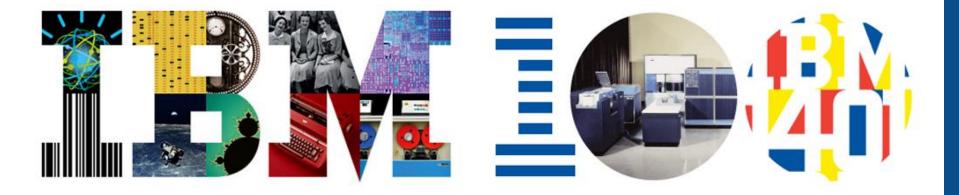
How IBM has transformed into social business



Over last 100 years, the world has come to know IBM through the IBMer



The IBM brand strategy today still leads with the employee









Evolution of online marketing

Relationship

Direct Results

Experimentation

- Value: Web as a promotional vehicle
- Primary Goals: Trial a new media concept, gain eyeballs, build brand and drive awareness
- Measurements: Cost per impression
- Marketing Tactics:
 - Branding buttons, banners
 - E-mail newsletters, list rentals

- Value: Web as a direct results platform
- Primary Goals: Drive traffic and lead generation
- Secondary Goals: Thought leadership and branding
- Measurements: CPL, CPC, brand measurements confirmed through surveys
- Marketing Tactics:
 - Search ads
 - Lead generation white papers, webcasts
 - Branding IMUs, larger units, microsites
 - E-mail list rentals

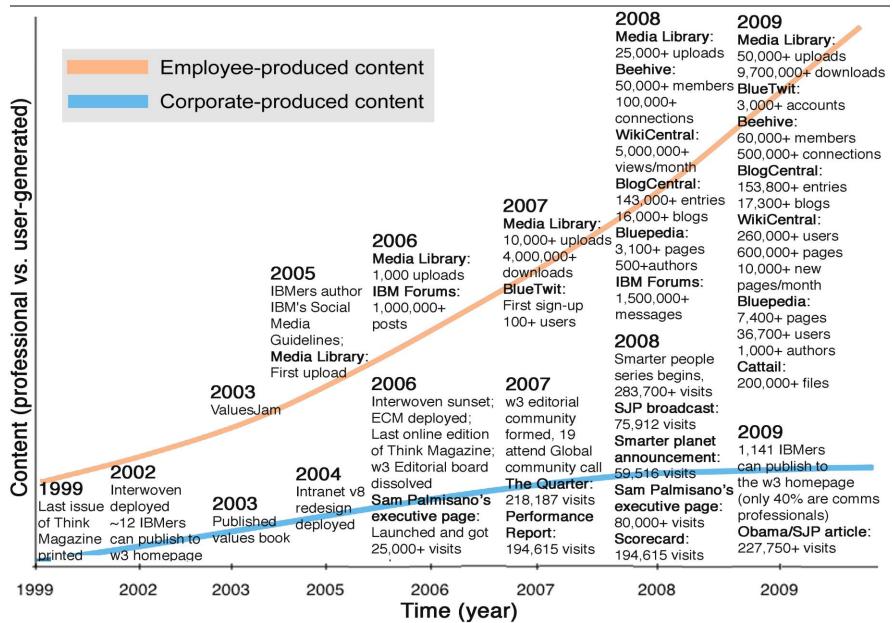
- Value: Web as a relationship management platform
- Primary Goals: Engaging prospects and customers outside of their Web site
- **Secondary Goals**: Lead generation, drive traffic, thought leadership and branding
- Measurements: Cost of sales, customer retention, brand penetration and measurements from direct results stage
- Marketing Tactics:
 - Vendor communities
 - Two-way ads
 - Messaging connections using trigger marketing
 - Successful tactics from direct results stage

1996-2003 2004-2009 2010-2015

Source: Toolbox



Employee-generated brand interactions are growing exponentially



Snapshot of IBM employee social computing activity

Internal

- •Blogs 17,000 blogs
- SocialBlue 70K members
- WikiCentral –1 million daily page views
- •InnovationJam 4 Jams, 500,000 participants
- Media Library 14 million downloads

External



300,000+



25,000+



100,000+



200,000 +



370,000+



social media guidelines, education,



IBM social media programs timeline

80s-90s	2001	2003/04	2005	2006	2007	2008	2009	2010	2011
Online VM Chat Forums (1980s) Launched online employee portal, w3 (1996) Launched Lotus SameTime Instant Messaging (1998) Launched developer Works Communities (1999)	Launched first all- employee online brainstorm, WorldJam	Values Jam: Employees collaborate to create Values BlogCentral: All- employee blogging platform on intranet developer Works blogs on ibm.com WikiCentral launched on w3.	Employee self publishing platform, IBM Media Library, launched on intranet	IBM hosts Innovation Jam for employees, clients, etc.	Cattail: social file sharing DogEar: social tagging Fringe4: Internal social networkin g	BeeHive: Internal social network BlueTwit: microblog ging behind firewall	Lotus Connectio ns establishe d on w3 and ibm.com SocialBlu e: Internal social network	BlogCentral, WikiCentral, BlueTwit, SocialBlue, DogEar, Cattail all merge into Lotus Connections Social Aggregator launched Expert Locator launched on ibm.com IBMers form largest employee communities on LinkedIn, Facebook, Twitter	Business & IBM tool launched Expert Locator across P.O.E. domains Deployed Social Business Managel role



IBM social media governance timeline

Launch the Social Business @ **IBM** Tool **Create Social** Social Business Conduct Computing Management Guidelines Enterprise Council Risk 3.0 **Host Social** Assessment IBM SVPs **Business Jam Host Social** Legal **Build Social** publishes **Business** Update Intelligence Social Forum Blogging System for Computing Guidelines Social Media always-on **FAQs** (now called located on crisis and Social **IBM** All employee opportunity **Employees** Computing BCG Enterprise monitoring & Write Blogging Guidelines) Education Risk Map workflow Guidelines 2008 2005 2009 2010 2011



Social Computing Guidelines Living IBM Values in the Digital World

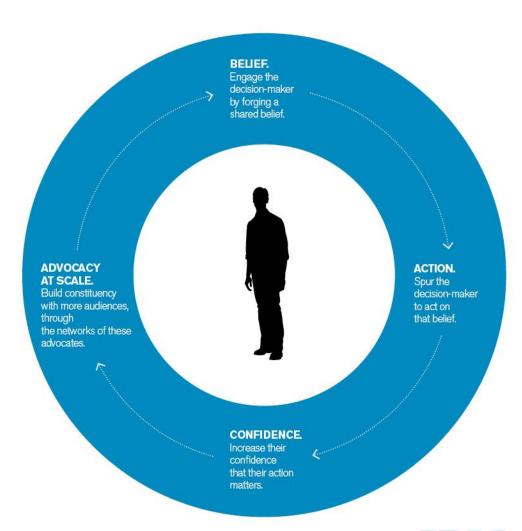
IBM supports open dialogue and the exchange of ideas: To learn, to contribute

IBM Social Computing Guidelines

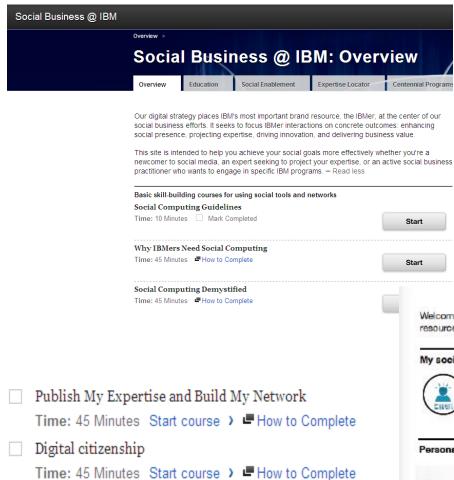
Blogs, wikis, social networks, virtual worlds and social media

- ✓ Be who you are
- √ Speak in the first person
- √ Use a disclaimer
- ✓ Respect your audience
- ✓ Add value
- ✓ Don't pick fights
- ✓ Be the first to respond to your own mistakes.
- √ Use your best judgment.
- ✓ Don't forget your day job.





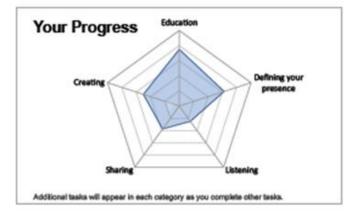
Social Business enablement program



Communities and relationships

Time: 45 Minutes Start course > - How to Complete





Welcome to the Expertise Locator, below you can find resources to track your social activity as well as resources to expand your reach.

My social activity and tools (beta)



Congratulations! You completed your Expertise Locator Profile. Now you're in the best position to represent IBM to our customers.

Personal a

Coming soon: Get your personalized social metrics

Experts now posting



Betty Patterson IBM Distinguished Engineer and Chir Architect for IMS

Betty Patterson works out of the IBN Silicon Valley Lab., more>

Jim Kahle IBM Fellow

IBM Fellow Jim Kahle, a renowned expert in the micropro.. more>



Padmaja (Padmaja) Patil

In Expertise Locator Project..!!

Evangelization: Blue IQ Ambassador program

Worldwide community of social software evangelists **passionate** about social networking

Volunteer their time and talent to energize and enable every IBMer to benefit from using social software, both internally and externally





Using social media to surface IBMers' expertise



Surfacing experts: In our mass marketing...



Surfacing experts: On our own domains

Meet the experts

into insight



George Parapadakis ECM Business Value Advocate

Over 15 years specializing in you take a comprehensive ECM and leading the ECM Strategic Innovation Council, George can help you turn content into strategic advantage.

Options to connect

Manage risk and security

Calvin Powers - Security

Calvin's experience can help

approach to security, risk

Options to connect

Architect, IBM Tivoli

management and

compliance.



Connect and

collaborate

Ed Brill - Director of Product Management, IBM Lotus

Ed is responsible for IBM Lotus end-user messaging and collaboration. Contact Ed and collaborate more effectively.

Options to connect

Enable business service



Grady Booch

Recognized into software archite engineering, an development, G you innovate an your software d



Drive enterprise · Learn more (05)

O Meet the experts



America Roy - Sultanos III. Architect Leader - Offi and Sarter Accounts

Americ Roy is the Software IT Architect Leader for WM. Software Group, India-



Industry Solutions Business Value

Gauney Garg - Industry Sulphora Sales Leader Gause Garg works so Industry Doubland Dates

Leader for ERA Software

Group, India.

Value Assessment Leader Reject Distore is a Leader at ISM Software Group: hebit



insurance

Rajech Shotore - Dyomeco Umar Qurabbi - Leader Steutenia Industry Solutions Other Qualititi is Leader of Business Value Assessment - Insurance Industry Solutions at 1951 Software Group, India



Coverating Leader Goutam Hummelle is a 85%

Consulting Leader at SIM. Software Group, India

BVA Consulting

D Systems in Contrast

How to participate

Sign up

to create your profile



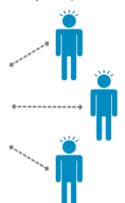
View

your profile on w3, ibm.com and non-IBM domains



Interact

with people who value your expertise

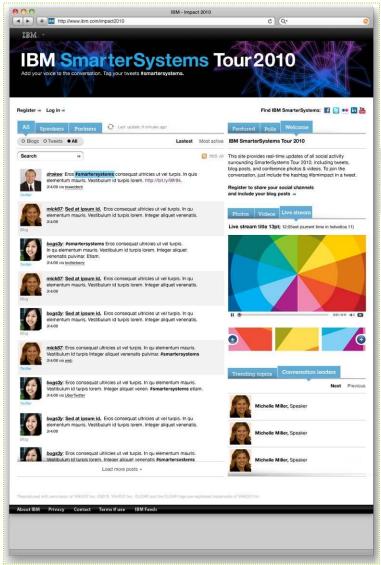




Grow IBM's digital eminence



Aggregating experts' social activity across Web on our own domain

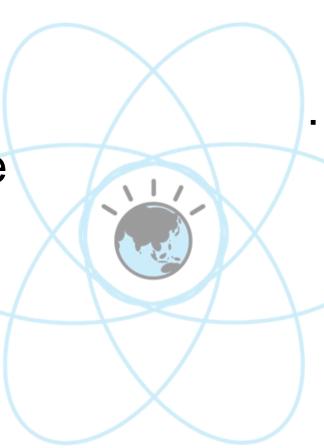




Surfacing experts: On third-party platforms (First ever Slideshare network)



Move from telling people about a Smarter Planet...

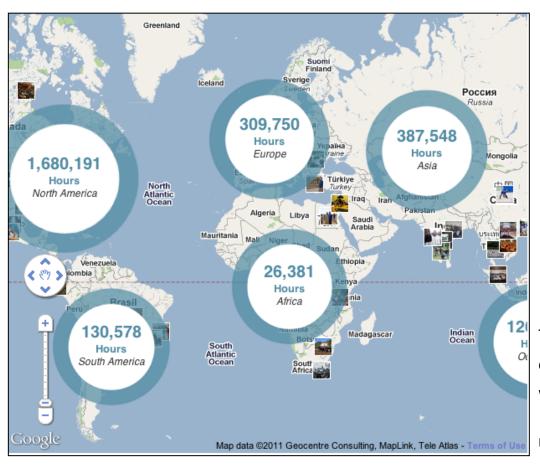


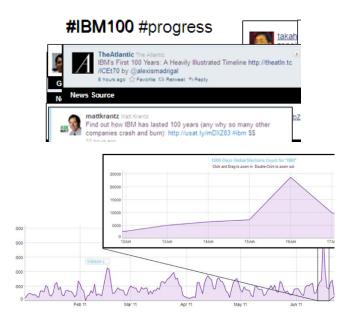
...to helping people experience a Smarter Planet

IBM 100 Social Campaign example

The Celebration of Service social conversation

Celebration of Service participants worldwide uploaded over 1500 photos on ibm100.com.





The sentiment expressed in the Celebration of Service social conversation was notably high, with the conversation classified as 4% "very positive", 15% "positive", and 0% negative.

Another campaign example

• Wimbledon – LHR campaign – video



Social Media measured -report Metrics

Social Media KPI #1

Volume (how to measure)

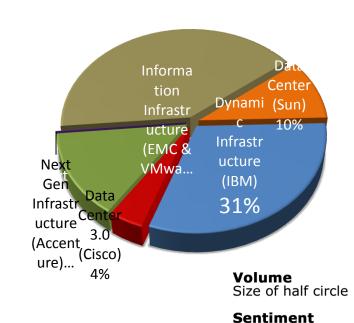
Smarter Planet Smarter Clutes Smarter Government Smarter Government Smarter Water Smarter Farety Smarter Farety Smarter Farety

Jan-09 Feb-09 Mar-09 Apr-09 May-09 Jun-09 Jul-09 Aug-09 Sep-09 Oct-09 Nov-09 Dec-09

Smarter Traffic

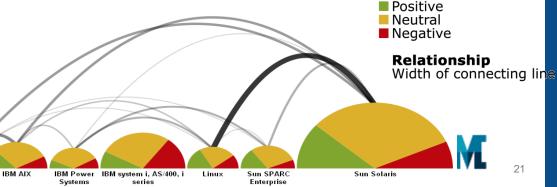
Social Media KPI #2

Share of Voice (how to measure)





Sentiment (how to measure)



Evolution of social KPIs

Objective	Metric	Measure
Generate awareness	-Traffic from social -Reach and impressions	-# of clickthroughs -# of visits -# of viewers (reach by tgt audience) -# of impressions/freq of exposure
Set the agenda	-Volume of voice -Social assets published -Views of social assets -Sentiment	-# of keyword mentions -# of assets -# of visits to assets -% positive/negative/neutral
Beat the competition	-Share of voice -Sentiment -Competitive wins	-% of mentions (versus competitors) -% positive versus competition -TBD: Competitive wins
Build advocacy	-Non-IBM advocates -Outcome of activity	-# of Champions recruited -# of influencers reached -Quality of social activity/influence
Increase thought leadership and influence	-IBM SMEs -SME social eminence -Preference for IBM	-# of SMEs recruited and active -Reach, authority, respect, influence, of SMEs, competitive wins -Leads and Brand health monitor?
Develop community	-Network growth -Engagement -Community sentiment	-Growth in # of members -Comments, responses, likes, re-mentions, ratings -Community value and SAT
Transform the business	-Market insights	-Ideas for business transformation, product innovation, new markets, etc.
Capture leads Earn revenue	-IWM registrations -Validated lead revenue	-# of conversions/registrations -\$ from VLR and Win revenue



http://www.youtube.com/watch?v=YjMTx4b6bLw&feature=player_embedded#! Stop at 1.09



Thank you



Delphine Remy-Boutang @delphinerb founder & CEO the social bureau

www.about.me/delphineRB
My Social Media Blog
Linkedin

<u>Slideshare</u>

<u>Facebook</u>

My Social Media daily News

You have two choices:

You can continue to lock yourself behind facile corporate words and happy talk brochures.

Or you can join the conversation

The ClueTrain manifesto